

PA NURSE RESIDENCY COLLABORATIVE 5TH ANNUAL EDUCATIONAL

You Can Have It All: Your Nurse Residency Program Return on Investment

September 28, 2023 from 7 AM - 10:30 AM Harrisburg Hilton

WELCOME FROM THE CHAIR

Liz Holbert, MSN, RN



PA Action Coalition

The National Nurse-Led Care Consortium is accredited as a provider of continuing nursing education by the American Nurses Credentialing Center's Commission on Accreditation.

This activity has been accredited for **2.75** contact hours of continuing nursing professional development.

Please make sure that you checked-in; if not, please see Jilian Bohn, Zaharaa Davood, or Namaijah Faison.

To receive contact hours, you must fill out the evaluation, which will only be sent to checked-in attendees.



PA Action Coalition



ENDA

J

6:30 AM - 7:00 AM

- Registration Opens
- Breakfast & Networking

7:00 AM - 7:10 AM

 Welcome and About the Pennsylvania Action Coalition

7:10 AM - 8:20 AM

Retention: A Signature
 Return on Investment

8:20 AM - 8:55 AM

• Examples of Nurse Residency Coordinator Work: Making a Difference to the Institution

8:55 AM - 9:10 AM

Networking Break

9:10 AM - 9:55 AM

 Return on Investment: The Evidence Based Practice Project

9:55 AM - 10:25 AM

• Examples of EBP: Making it Work for You

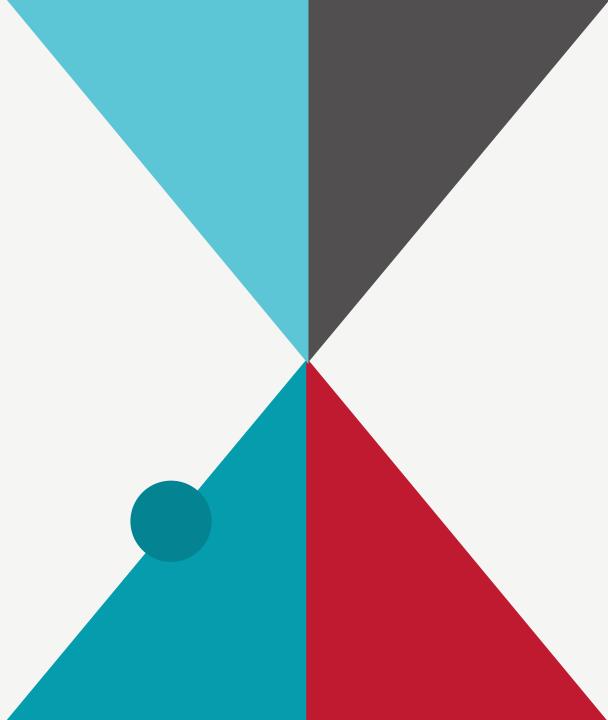
10:25 AM - 10:30 AM

Closing

WELCOME FROM THE PA ACTION COALITION

Jennifer (Horn) Gimbel, MBA PA Action Coalition Director





WHO IS THE PA ACTION COALITION?

- 2011 IOM (now NAM) Report The Future of Nursing: Leading Change, Advancing Health
- Future of Nursing: Campaign for Action
 - Partnership of the RWJF, AARP, AARP Foundation to implement recommendations
 - State-wide Action Coalitions formed in all 51 states and D.C.
- PA Action Coalition
 - Established in 2011 to guide the implementation of the IOM report recommendations in PA
 - Moved to the National Nurse-Led Care Consortium in 2014
 - Houses Nursing Workforce Center for PA





RESIDENCY PROVIDES A CONTINUING OPPORTUNITY TO APPLY IMPORTANT KNOWLEDGE FOR THE PURPOSE OF REMAINING A SAFE AND COMPETENT PROVIDER IN A CONTINUOUS LEARNING ENVIRONMENT."

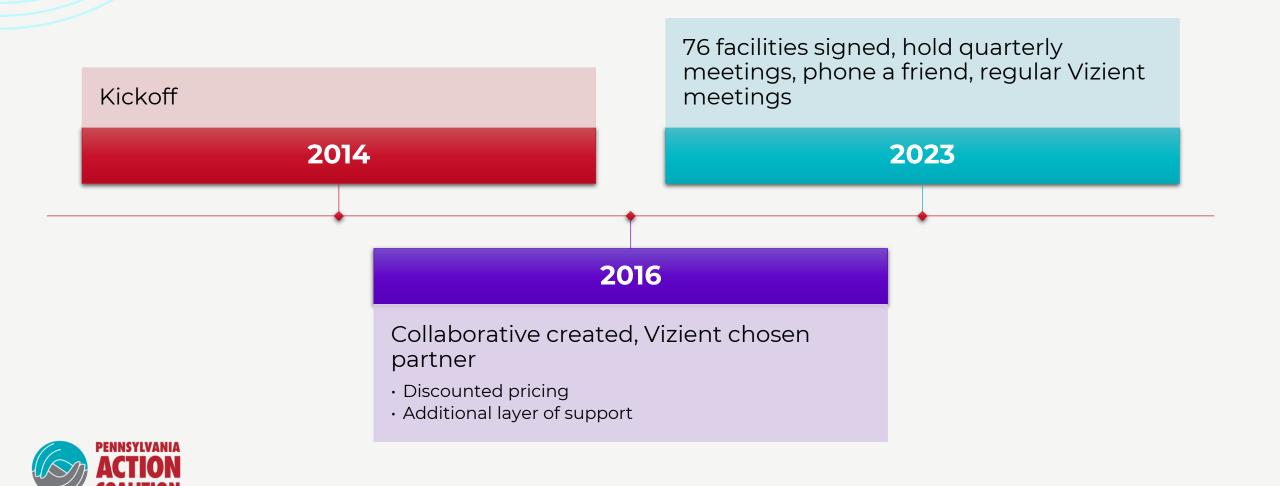
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Recommendation #3: Implement Nurse Residency Programs



A healthy PA through nursing

PA-AC NURSE RESIDENCY COLLABORATIVE TIMELINE



8

RETENTION RATES

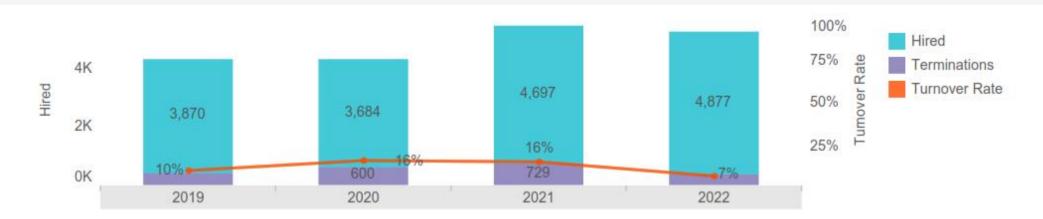


Vizient/AACN Nurse Residency Program™ National benchmark¹

NSI Nursing Solutions Incorporated (2021). 2021 National Heath Care Retention & RN Staffing Report. Accessed at: https://www.nsinursingsolutions.com/Documents/Library/NSI_National_Health_Care_Retention_Report.pdf



TRENDS IN PA



	2019	2020	2021	2022
Hired	3,870	3,684	4,697	4,877
Terminations	403	600	729	349
Turnover Rate	10%	16%	16%	7%



THE IMPACT OF THE NRP IN PA

	2019	2020	2021
RNs hired at participating PA-NRC hospitals	3,870	3,684	4,697
Turnover rate for RNs at participating PA- NRC hospitals	10%	16%	16%
Cost avoidance with the national average turnover rate of 24% and national turnover costs of \$88,000 per nurse to PA-NRC turnover rate	\$47.7 million	\$25.9 million	\$33.1 million



HOW DOES PA COMPARE?

Participating Hospitals

PA-NRC: 75 of 156 acute care hospitals in PA (48%) as of September 2023 National Vizient NRP: 661 (June 2022) of 6,129 (May 2023) total hospitals in the U.S. in 2022 (11%) have purchased the NRP





ROI: Really Owning It!

Meg Ingram, MSN, RN Lead Programmatic Advisor Nurse Residency Program





- 1. Identify strategy for nurse residency program, including 2 priority interventions.
- 2. Outline key points for an elevator speech highlighting your NRP Strategy.



Return on Investment

What is your investment?

How do you know if you're getting a return on YOUR investment?

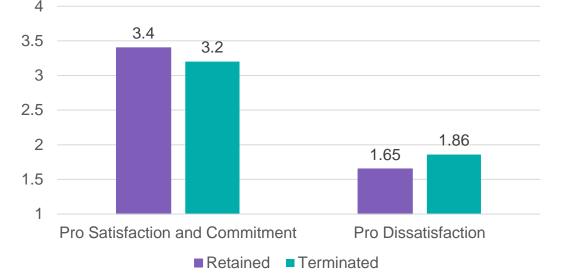
What is that return on your investment?





Residents, they're just like us!

- In the Casey-Fink surveys, residents who leave the organization:
 - Report statistically significant lower scores in the "support" category
 - -Report statistically significant lower scores in the "professional satisfaction" category





- In progression surveys
 - –Report statistically significant lower scores in "satisfaction and commitment"
 - -Report statistically significant higher scores in "dissatisfaction"

Lynn, M.A. (2022). Vizient/AACN Nurse Residency Program[™] Outcomes Report. Vizient, Inc. https://www.vizientinc.com/-/media/documents/sitecorepublishingdocuments/secured/solutions/clinical/report_2022outcomes.pdf







Do you have a formal strategy for your program?





Yes or no?

The role of a Nurse Residency Program Coordinator can be highly demanding and dynamic, requiring a combination of:

- leadership
- strategic thinking
- adaptability
- effective communication

Successful Nurse Residency Program Coordinators are often those who can balance these responsibilities while staying focused on the long-term vision and mission of the organization.



Actually....

The role of a Chief Executive Officer (CEO) can be highly demanding and dynamic, requiring a combination of:

- leadership
- strategic thinking
- adaptability
- effective communication

Successful CEOs are often those who can balance these responsibilities while staying focused on the long-term vision and mission of the organization.



Who're they gonna call?







You have a new nurse manager who is unfamiliar with nurse residency programs. They are inheriting a unit that is very understaffed and planning to hire a lot of new graduates. They are worried about sending their new graduates off the unit to seminar since they are short staffed and don't understand why the NRP is so important.

How do you handle this?

- a. Email them that this is a requirement of all new graduates and an organizational initiative and their nurse residents have to come.
- b. Meet with the manager to orient them to the program, address concerns and answer any questions.
- c. Do nothing and tell your boss or CNO that this person is unsupportive.





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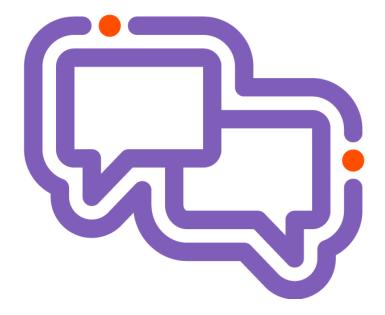
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Take a minute to have this conversation at your tables.





How did you do?

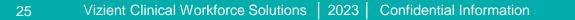
Did you include a "why?"

Did you discuss your strategy or program goals?

Did you use any program data?

Did you brag on your program?

Did you find yourself getting defensive at all?





Strategy





Structure to guide your vision

Structure- helps clarify what you want to achieve and outlines the steps to get there Prioritization- tasks/resources (keeps you from spreading yourself too thin) Adaptation- b/c of the framework it provides Long term vision Communication tool- helps convey plans and goals to stakeholders Efficiency- not wasting time/resources on something that isn't contributing to your goal Innovation- explore new approaches to challenges

Structure to guide your vision





#1: What is your purpose

Focuses on the why behind the program

Highlights positive contributions of the program

Inspirational and aspirational



Purpose statement

To be the region's leader in supporting new graduate nurses through their transition from nursing student to professional nurse



What is your purpose statement?





STRENGTHS

What do you well? What do residents like about the program? What's unique about your program? What are you proud of? What is your competitive advantage?

- Offer 5 cohorts a year so nurse residents don't have to wait more than 12 weeks to get into NRP
- 1 hour of clinical reflection time each month, facilitated by a mentor
- Perspectives experience 350 graduates from the program to date





WEAKNESSES

Where can you improve? What are residents not loving? Where are you lacking in knowledge? Resources?

- Lack of connection with residents
- Not enough engagement in seminars
- Would like to know more about digital resources to organize myself, rather than relying on paper
- Inconsistent advisory board meetings
- Not confident in reporting program data and insights
- Low organization and prioritization scores on Casey Fink





OPPORTUNITIES

What have you seen that you would like to add to your program?

Who could you partner with to strengthen your program?

- Met the leader of our performance improvement team and they were high energy and could help with implementation of EBP work?
- Better relationship with schools of nursing
- Align our NRP with others in the system





THREATS

What challenges might affect the program? What barriers might prevent you from success? Anything new coming that makes you uneasy?

- Losing education space next year
- New program starting in the department that has increased the workload

Key NRP success elements





#3: Identify priorities

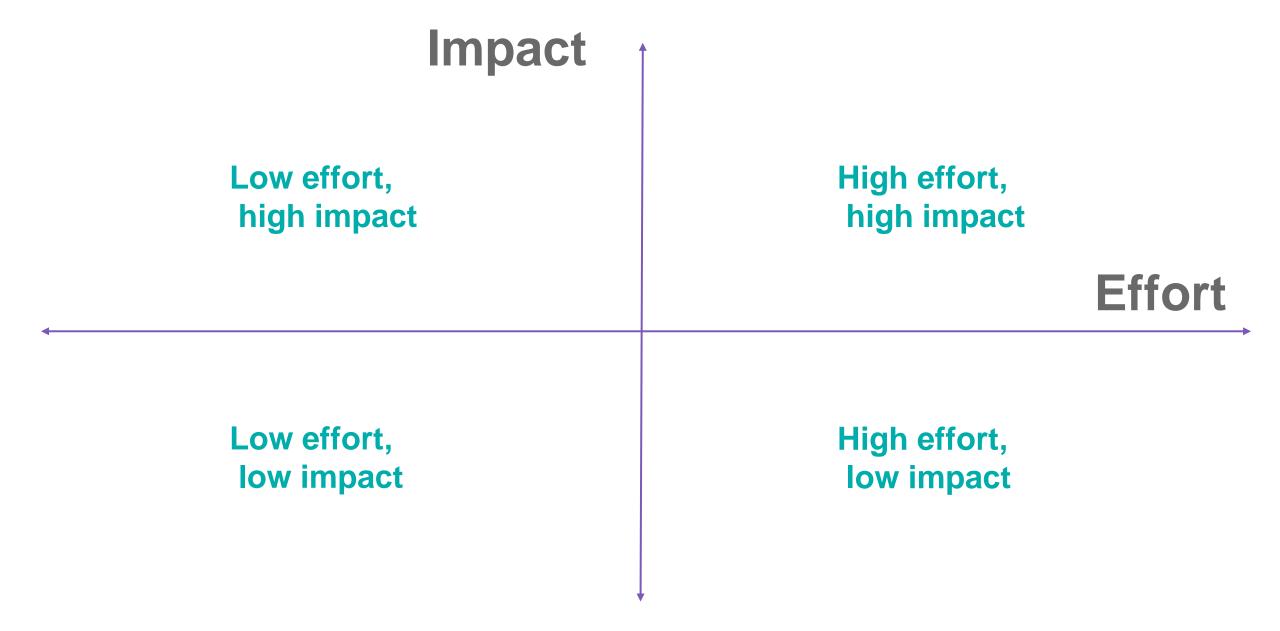
List all of the things you want to do in your program. Literally anything that comes to mind, big or small, whether it's feasible or not. Refer to your weakness and opportunities list.

- 1. Enforcing attendance with an NRP policy
- 2. Rounding on residents on the units
- 3. Add more engagement to seminars
- 4. Be involved with the interview teams for new graduates
- 5. Partner with schools of nursing
- 6. Involve the PI team in EBP implementation
- 7. Improve organization and prioritization seminar
- 8. Align with system programs



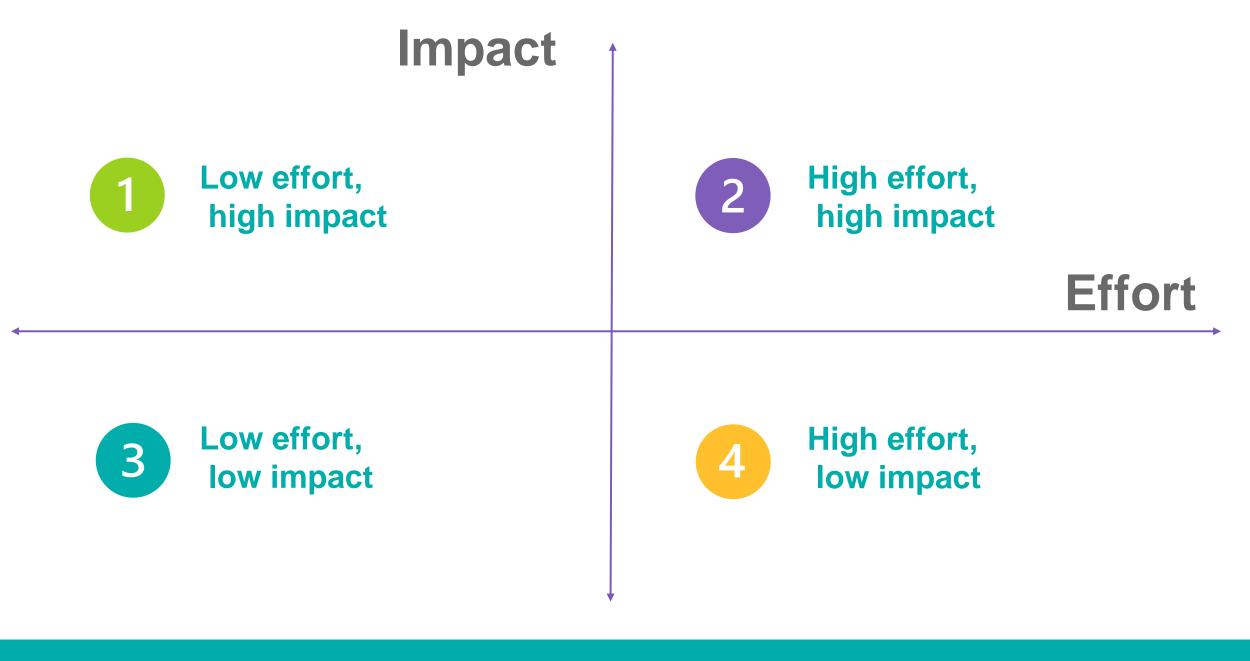












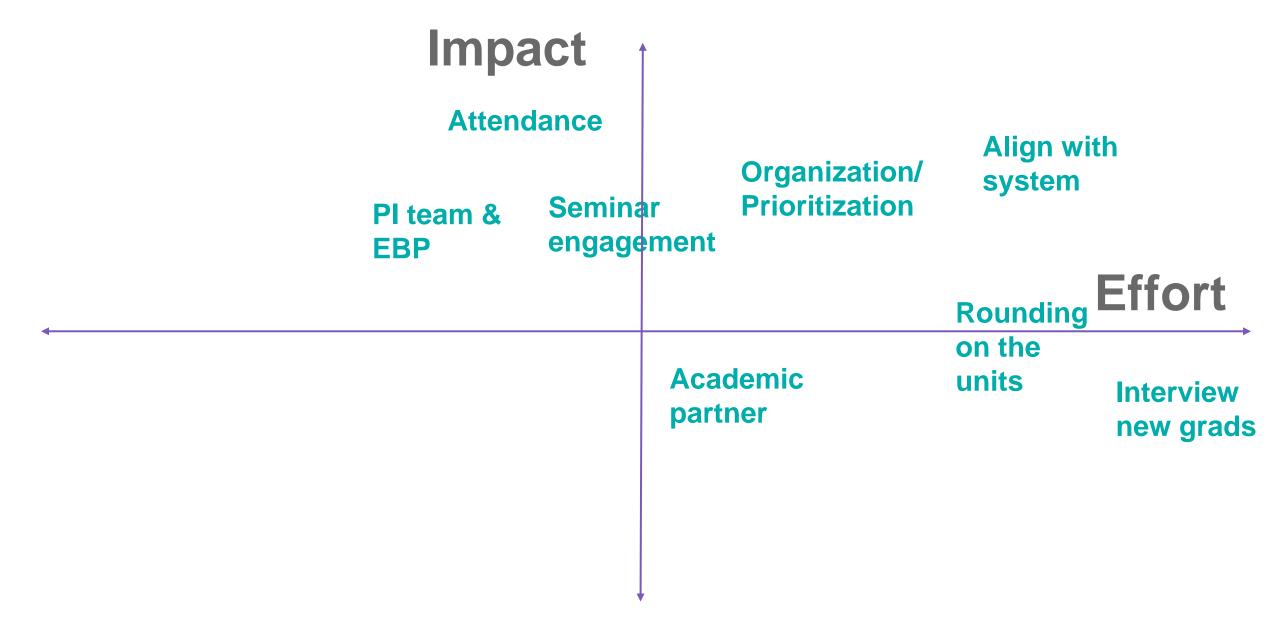




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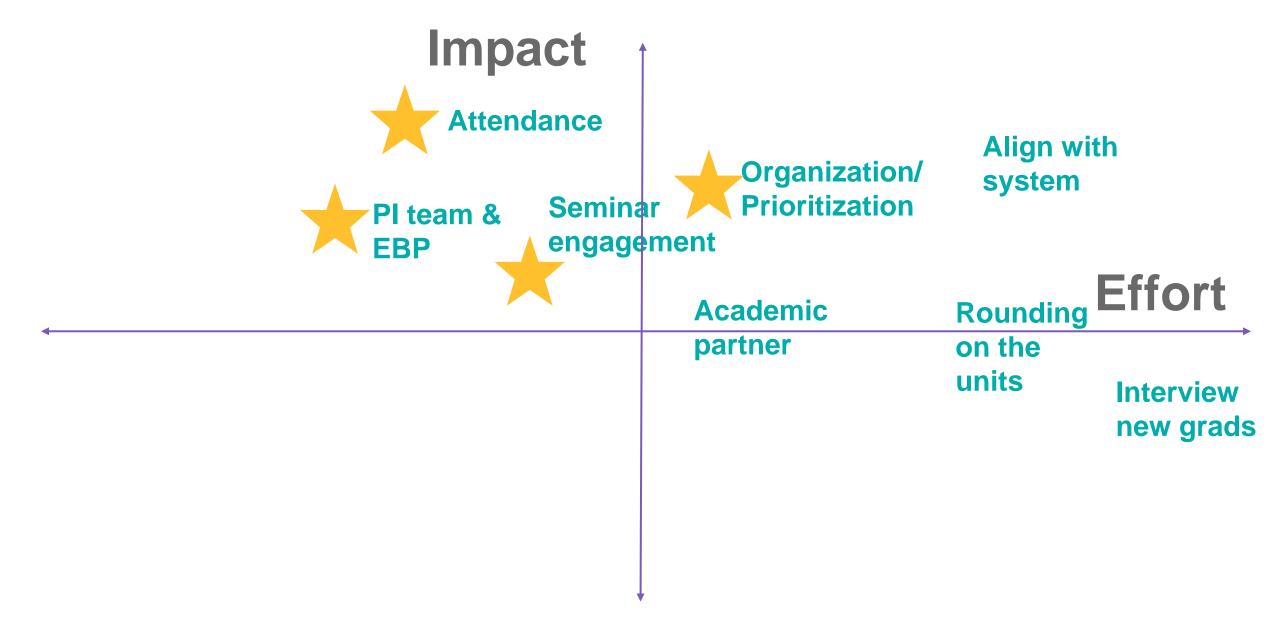
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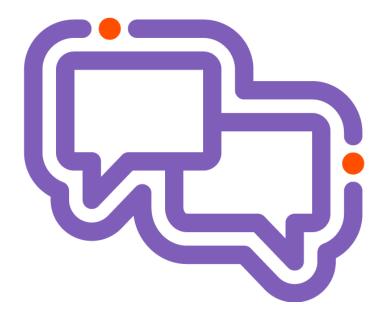








At your tables, share one of your priority items. How do other people address this topic? What resources are used?







#4: Implementation planning

Break it down into specific action steps
Assign responsibilities if needed
Set timelines
Establish metrics to measure progress- how will you be able to check the box?
Regularly track and evaluate your implementation



#5: Adaptability and contingency planning

If it's a priority that you've identified, that means its important enough to see through.



A good strategy not only plans for the present, but also considers future challenges.

- Identify potential risks and challenges that could get in the way of successful implementation.
- Develop a contingency plan and mitigation strategies to address these.
- This allows you to adapt while still pursing longterm objectives.



#6: Finish strong!

Review strategy periodically to assess its effectiveness and relevance.





Acknowledge and celebrate achievements and milestones

Learn from failures







12 month roadmap



Identify immediate

- Low effort, high impact
 - Choose 2

goals

• Easy wins!

Identify 6-12 month goals

Choose 2

plan

High effort, high impact

• May need a project

 Finalize strategy from today

Plan &

implement

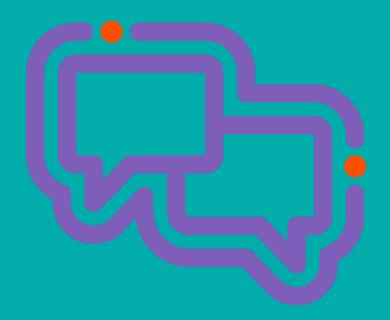
- Brainstorm contingency
 planning
- Explore resources
- Make a plan!
- Choose metrics for evaluation

Identify stakeholders

Communicate

- Communicate strategy and implementation plan
 - Advisory board
 - Leadership
 - Applicable stakeholders (preceptors, academic partners, etc.)







Elevator speech template

- 1. Problem statement
- 2. Solution (include your mission statement/purpose)
- 3. History of NRP in your organization
- 4. Competitive advantage (program strengths!)
- 5. Strategic focus for the year
- 6. Program benefit and ROI
- 7. Proof



Program benefit

Program benefit focuses on the number of nurses that you prevented leaving the organization based on the national retention average.

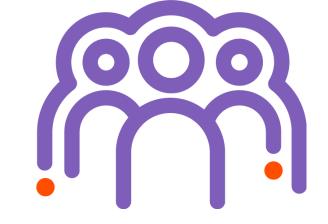




Program benefit



Great State Medical Center's annual retention: 80%, which is 10% higher than the national average





Great State Medical Center hired 100 nurses last year with an average salary of \$60,000/year. 10% of 100 = 10 nurses 10 nurses x \$60,000= **\$600,000**



Return on Investment

Return on investment takes into account the organization's investment. How much you pay for the program, the cost for nurse residents to participate in the program, and program costs.







Calculating return on investment

Program benefit \$600,000 – Program cost: \$64,400





ROI Calculator

	Vizient/AACN Nurse Residency Program™ Return on Investment Cost Savings Calculator						
	1. Total # of new graduate	2. Total # of new graduate RNs	3. Calculate potential				
	RNs left organization (X)	hired within year (Y)	turnover Y × .328* = Z	4. Turnover Averted			
Hire Year	X	Y	Z	Z-X			
2017	25	167	47	22			
2018	19	124	34	15			
2019			0				
2020			0				
2021	16	146	48	3			

			7. E	Benefit = B - A (Program
	5. A = X × \$88,000**	6. B = Z × \$88,000		Benefit)
Hire Year	Α	В		Benefit
2017	\$ 2,200,000.00	\$ 4,158,968.00	\$	1,958,968.00
2018				
2019				
2020	\$ 1,672,000.00	\$ 3,022,624.00	\$	1,350,624.00
2021	\$ 1,408,000.00	\$ 4,214,144.00	\$	2,806,144.00

		9. D = Resident Cost to	10. C+ D = Program Costs	
		Participate in NRP (Total	(Program Costs are an	
	8. C = Purchase Price (Enter	program hours × new graduate	estimate & do not include	
	your Organization's Vizient	RN hourly rate x number of	NRP Coordinator or	
	NRP Fee)	residents which is Y)	Facilitator costs	
Hire Year	С	D	Costs	
2017	\$ -	\$ 228,456.00	\$ 228,456.00	
2018				
2019				
2020	\$ -	\$ 169,632.00	\$ 169,632.00	
2021	\$ -	\$ 199,728.00	\$ 199,728.00	

NRP Website > Surveys and Evaluation > Program Evaluation

ROI Calculator Overview Video Guide



Problem statement: Nursing school preparation is variable and gaps exist between academia and practice, worsening now since the pandemic. Our organization was hit especially hard as nurses were deciding to move closer to home and take jobs with better schedules to care for families.

Solution: Nurse residency programs were created for new graduates transitioning to practice. Back in 2010, the Future of Nursing Report included in in their recommendations and there's literature supporting 12 month programs ever since.

The purpose of our program is to successfully support new graduate nurses through their transition from nursing student to professional nurse. We focus on developing the professional nursing role alongside their skills and bedside preparation.



History: We've had a program since 2020, and have since graduated 300 nurses. We started the program because retention rates were around 60%. We use a vendor, Vizient, Inc,. that provides updated evidence based curriculum, data tracking and benchmarking, and networking with 700+ orgs.

Competitive advantage: We hire from every school in the area, include simulation, 12 month support, clinical reflection groups, escape rooms, diverse clinical perspectives, we have an advisory board that drives decision making about the program, and a partnership with our local schools of nursing.

Strategic focus: Strategy-wise, our short term goals include working with the performance improvement team on EBP initiatives and implementing a policy with attendance requirements. Longer term, we are focused on improving organization and prioritization skills and adding more engagement and autonomy into our seminars.



Program benefits and ROI: Last year the return on investment for our program was \$535,600 in avoided terminations. Our most frequent termination reason is leaving to get a job with a better schedule.

Proof: We typically report out data quarterly at nursing leadership meetings. Our support scores are consistently above the benchmark, correlating to our current retention rate of 84%. The current national average is 67.2%.

With all we know about supporting new nurses, attendance and support are so important. The residency program addresses more than just didactic information, but provides peer support and a safe space to these nurses.



Consider your target audience













- 1. Identify strategy for nurse residency program, including 2 priority interventions.
- 2. Outline key points for an elevator speech highlighting your NRP Strategy.



Questions?



Let's work together

vizient

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EXAMPLES OF NURSE RESIDENCY COORDINATOR WORK: MAKING A DIFFERENCE TO THE INSTITUTION



Benefits of a Transition to Practice Program for Respiratory Therapy Graduates



Anita Baldoni MSN, RN, NPD-BC Nora Scotch, BS, RRT

Concept Development

- RT Graduates in 2020 and 2021 participated in clinical rotations that were significantly different/limited due to COVID-19 pandemic.
- Respiratory Therapist shortage/Retention issues
- Current orientation practices were adequate, but needed something more for these graduates. Clinical application AND professional development gap identified.

What are other disciplines doing?

"Transition to Practice" (Residency) Program

Discussion with Nurse Residency Coordinator:

- Several cohorts of nurse residents between 2 campuses
- Sessions- once a month for 4hrs for an entire year.
- Management support is key to producing successful graduates of a residency program
- Have goals for program participation
- Utilizing electronic surveys (Microsoft Forms) to collect data

RT TTP Goals and Guidelines

Goals:

- Retain respiratory therapists
- Decrease Turnover
- Provide learning support for first year of practice while promoting professional growth and development.

Enrollment criteria:

- New RT graduate with <1yr of experience
- Orientation completion

Quarterly 4 hour sessions for 1 year with agenda and objectives. Use of electronic surveys post sessions to allow participants to have input into future sessions (and cohorts).

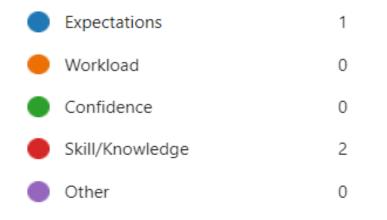
4 domains:

- Professional Development
- Adult Critical Care
- Collaborative Simulation
- Neo/Peds

Pre-participation Data

- PILOT cohort of 3 (Start date: January 2022)
- Participants identified "Skills/Knowledge" as their biggest challenge post orientation

What one item would you identify as being your biggest challenge at work AFTER your orientation was complete?





Nurse Residency cohorts and Respiratory Therapy cohort participated in various sessions together:

-Mega Code Simulations

-Pertinent Guest Speakers

Collaborative Learning





Lessons Learned

- Ask preceptors AND managers for input and feedback!
- Mandatory attendance and participation. Incorporated into professional development goals and annual performance review.
- Survey participants frequently to prepare for next cohort
- Interactive sessions to promote engagement: limiting PowerPoint presentations, bring equipment for simulation, use case studies, encourage discussion, incorporating games and group activities.
- Altering agenda to meet the current needs of our RTs. Identified in post session survey:
- 4. Please provide at least one topic for a future session

4. Please provide at least ONE topic for a future session

3 Responses

3 Responses

ID ↑	Name	Responses		Name	Responses
1		Neonatal intubations and requirements	1		protocols
2		X-ray stuff	2		Neonatal simulation
3		Pediatrics, infants and neonates	3		baby vent troubleshooting

Pilot program consisted of 3 new RT's. Collaborative graduation in December 2022.

Pilot Feedback

- At the completion of session 4 the pilot cohort was surveyed.
- Utilizing feedback to tailor the program for the next cohort
 - Consider frequency of sessions: quarterly vs monthly vs ?? (impact to schedule: short-term loss/long-term gain)
 - Consider length of each session: is 4 hours enough?
 - Consider topic: suggestions

2023 Cohort Plan

• Feedback from 2022 Cohort:

- Continue with quarterly sessions for 1 year.
- 4 hour sessions are adequate
- Participants asked for Neo/Peds Review sooner in the program (Preferred to see that review as quarter 1 or quarter 2 session).
- Participants asked for "professional logistics" session later in the program. For example, licensing and CEU requirements were not needed immediately post graduation.

• 2023 Cohort:

- Neo/Peds review changed from Session 4 to Session 3. (plan to move to Session 2 for 2024 cohort.)
- Licensing/CEU requirements discussions held for Session 4.
- Post-program survey planned for November (instead of December) to better allow for impact to 2024 cohort

References:

Clark KM (2018 May). Interprofessional Education: Making Our Way Out of the Silos. Respiratory Care. 63(5):637-639.

Gresham-Anderson, J. & Helton, P. (2021). Undergraduate Health Science Education during a Pandemic: Perceptions and Experiences of Respiratory Care Students. Respiratory Care Education Annual: Volume 30, Fall 2021, 38-46.

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NURSE RESIDENCY

Reflections: Individual Support Session

Diane Murphy MSN, RN, NPD-BC, PCCN-K,

Karen Wilf MSN RN, PCCN

Hospital of the University of Pennsylvania - Nurse Residency Coordinators September 28, 2023



Individualized Learning for Struggling Residents



Diane Murphy, MSN, RN, NPD-BC, PCCN-K Karen Wilf, MSN, RN, PCCN Penn Medicine Nurse Residency Program

WHAT WE LEARNED

We learned that by providing nurse residents the opportunity for individualized support and learning, we can not only impact their success, but also our organization's retention rates.

Background

- As the COVID pandemic and "mass resignation" continues to impact healthcare, the demand for qualified nurses remains at an unprecedented high
- We are one hospital in a large academic health system that serves the greater Philadelphia and New Jersey area
- Our system Nurse Residency program (NRP):
- offers 8 seminars throughout the year
- includes seminars focused on skills and clinical emergencies
- · In 2019, prior to COVID, we hired 162 nurses
- In 2022, 365 nurses were hired for a 125% increase from pre-pandemic participation
- Our NRP team has been charged with what to do when
 our nurse residents struggle to progress
- We focused on the concept of individualized learning

Consultation Process

- · Resident identification as an educational need:
 - Leadership identifies struggling residents
- Nurse Residents can self identify
- · Session Format:
 - 4-5 hours of paid time with 2 NRP coordinators to 1 nurse resident to ensure quality and validity
 - Though a confidentiality agreement is made with the resident, a summary report of skills is sent to leadership

Individualized Skills Sessions

- Each session starts with a review of resident's individual needs
- "A Perfect Day In The Life" activity
 - allows the nurse to reflect and provides insight for optimal time management and delegation skills
- "Worst Case Scenario" activity
 - critical thinking activity which allows the nurse to reflect and develop an understanding of the big picture.
- Hands on skills / simulation individualized to resident needs
- SBAR and closed-loop communication activity
- · Giving and receiving feedback role play activity
- Stress management strategies discussion (including a list of organizational resources)

Feedback from Leadership

"She has made a lot of improvements over the past week or two and we feel she is safe to come off orientation."

"His confidence and skills have progressed in leaps and bounds"

"I was speaking to Jane Doe today and I could CLEARLY hear her voice.... She looked happy!!! She even advocated for herself - Changing the time for our meeting. Which she wouldn't have done before - It was so noticeable! Her preceptor told me that she has noticed increased confidence and a louder voice and it has made such a difference. Again, THANK YOU all so much! You really stepped in and bridged the gap!"

Conclusion

- Hospital retention rate for new to practice nurses in 2022 is 95%
- If these 36 nurses were not identified and supported
 Retention rate potential: 88%
 - National retention data for residency is 86%
- · Retaining nurses at the bedside is crucial

Institutional response

- · Organizational and leadership support
- Stakeholder buy-in
- The professional development department facilitates additional skills sessions for Nurse Residents
 - Modeled after the individualized learning approach offered in NRP

QR code and References

Mukhalalati, B. A., & Taylor, A. (2019). Adult learning theories in context: A quick guide for healthcare professional educators. Journal of Medical Education and Curricular Development, 6, 238212051984033. https://doi.org/10.1177/382120519840332

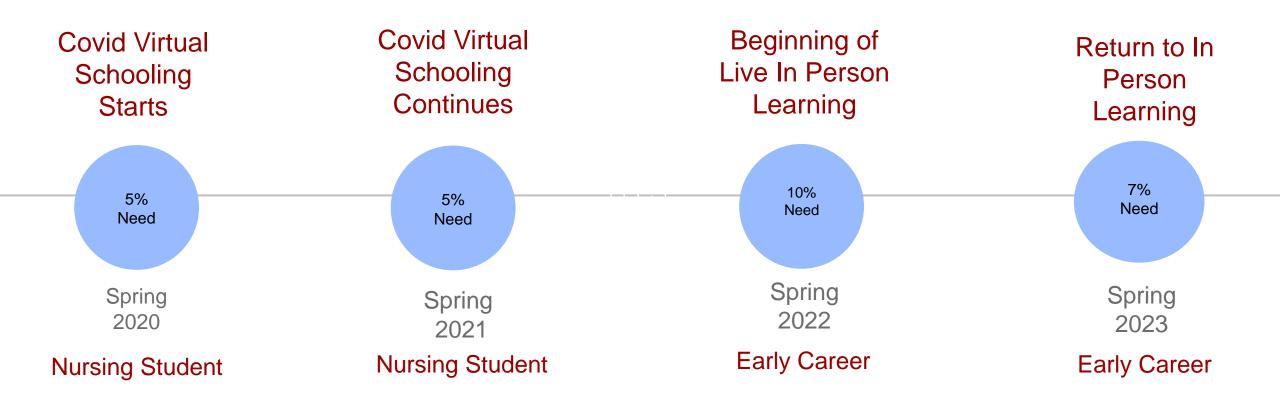
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Contact information Diane.murphy@pennmedicine.upenn.edu Karen.wilf@pennmedicine.upenn.edu

Early Career Outcome Trends



References

- CDC. (2022, August 16). *CDC Museum COVID-19 Timeline*. Centers for Disease Control and Prevention. https://www.cdc.gov/museum/timeline/covid19.html#Early-2022
- Martin, B., Kaminski-Ozturk, N., Smiley, R., Spector, N., Silvestre, J., Bowles, W., & Alexander, M. (2023). Assessing the Impact of the COVID-19 Pandemic on Nursing Education: A National Study of Prelicensure RN Programs. *Journal of Nursing Regulation*, *14*(1), S1–S67. <u>https://doi.org/10.1016/s2155-8256(23)00041-8</u>
- Mukhalalati, B. A., & Taylor, A. (2019). Adult learning theories in context: A quick guide for healthcare professional educators. *Journal of Medical Education and Curricular Development*, 6(1), 1–10. https://doi.org/10.1177/2382120519840332
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UPMC Hamot

Road Trip to the Museum: Igniting Essential Skills

Jan Zillman MSN, RN

Introduction/Background

- Graduate Nurses (GN's) enter practice with low levels of confidence and competence related to essential skills:
 - effective observation,
 - communication and
 - critical thinking
- Impacts their ability to manage patient care safely & independently (Ortiz, 2016)
- Impacts job satisfaction & retention
- IOM Report and recommendations
- My Nurse Residency Program established in 2017





• Surveys confirm lack of confidence

feel prepare	d to comp	lete my job	responsibil	ities					
Period	Focus Org N	Focus Org Mean	Focus Org Stddev	Indicator 🕕	Benchmark Count	Benchmark Mean	Benchmark Stddev	FocusMean	BenchmarkMea
Initial Survey	19	2.84	0.50	•	32252	2.88	0.59	3	
6 Months					21515	3.10	0.53	2	
12 Months					6220	3.24	0.52	-	
24 Months					7	3.43	0.53	1	Init 6

 PICOT: Does the utilization of Visual Thinking Strategies (VTS) in our established My Nurse Residency Program, compared to our current process, foster further development of essential skills and promote patient safety



Literature review: VTS

- Creative and interactive method of teaching
- Utilizes the complexities of art
- Enhances: a tolerance for ambiguity, teamwork, effective communication, observation, attention to detail, problem-solving skills and empathetic care (Mitzova-Vladinov et al., 2020)
- Helps learners to recognize their implicit biases (Collier et al., 2022)



Identify, Develop, and Retain Transformational Leaders



Methods

- Formally incorporated VTS into our MNR
- Prep session meeting at the Erie Art museum
- "Stories of Migration": focus session to enhance critical thinking and "Patient Centered Care"
- Two cohorts attended four-hour sessions; sample size=30
- Reflection exercise: identify a correlation between the art and clinical practice



Identify, Develop, and Retain Transformational Leaders



Lovers Equation = X by Gary Bibb





Out of Many – Stories of Migration by Nate Guidry





Reception by Ivory Fu



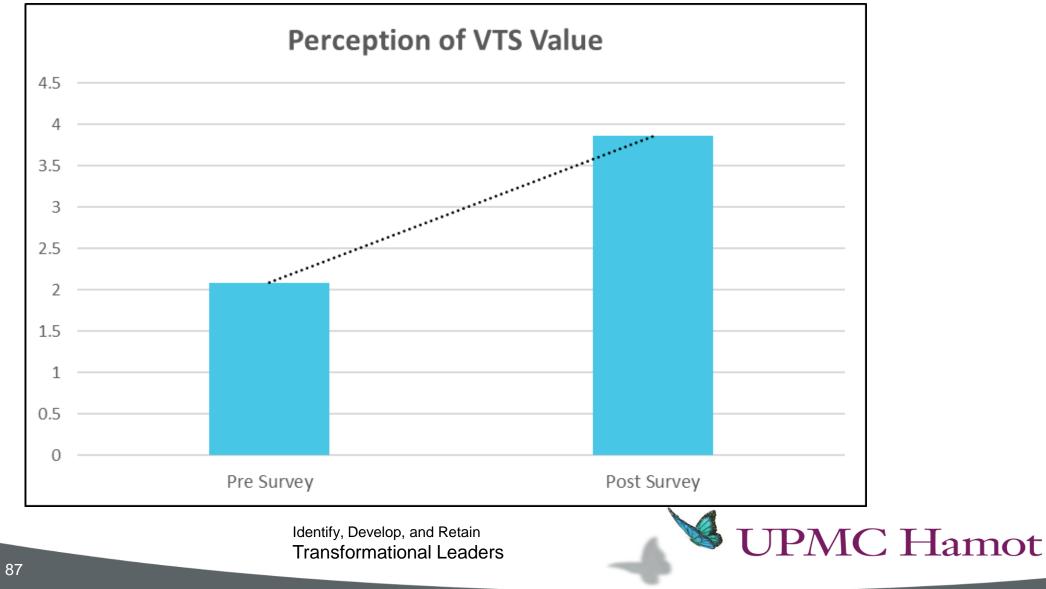


Overall themes

- "This exercise was relaxing. I will visit the museum in the future as part of my self-care routine"
- "This was a safe place to express my opinion without being judged"
- "Allowed for collaboration and communication. I heard perspectives of my peers and gained knowledge"
- "Taught me to take my blinders down; to think outside the box. Not everything you see is what it seems like"
- "This taught me to stop, think, act and reflect"



Results



Conclusion & Next Steps

- Innovative teaching method
- Fosters creativity and engagement in the MNR
- Session results support research on VTS regarding the enhancement of graduate nurses' confidence and competence related to essential skills, such as effective observation, communication, and critical thinking.
- Continue "Road Trip" for all future cohorts
- Incorporate "wellness"
- Quantitative study



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Implementation of Resiliency Activities in a Nurse Residency Program to Reduce Turnover

Kerry Maier, DNP, RN, NE-BC

Description and Scope of the Problem

- Local problem
 - High turnover of nurses within one year of practice

Turnover by Year					
			Percent		
	GNs	GNs	Turnover		
Year	Hired	Resigned	Residents		
2017	15	8	53		
2018	23	20	87		
2019	12	4	33		
2020	29	17	59		
2021	7	2	29		
2022	11	2	18		
Total	97	53	47		
Median	16	9	56		

PICO Question



P: Graduate nurses
I: Nurse resilience program
C: No resilience program
O: Increased satisfaction in stress management and decrease in graduate nurse turnover in the first year of practice
Clinical question: Does a graduate

nurse resilience program decrease stress levels and turnover?



Gap Analysis

Best Practice Strategies	Current Practice at UPMC Horizon and Jameson	Barriers & Implementation Strategies
Stress management techniques for graduate nurses	 No current program exists All GNs scheduled to go to nurse residency but the focus is on professional development 	 Staffing challenges requiring GNs to miss residency GNs attending all residency sessions-will be prescheduled in ShiftSelect Seek approval of nursing leadership



Specific Aims

Add resilience education to the nurse residency program to:

- 1. Decrease GN turnover in nurse residents during their firstyear of practice
- 2. Decrease stress level in GNs as measured by the Casey-Fink Graduate Nurse Experience Survey



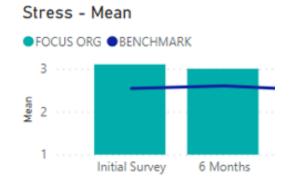
Casey-Fink Survey Question

	STRONGLY DISAGREE	DISAGREE	AGREE	STRONGLY AGREE
24. I am experiencing stress in my personal life.	0	0	0	0

25. If you chose agree or strongly agree, to #24, please indicate what is causing your stress. (You may circle more than once choice.)

- Finances a.
- Child care b.
- Student loans c.
- Living situation d.
- Personal relationships e.
- Job performance f.
- Other ____ g.

I am experiencing stress in my personal life. (Lower Score is Better)





CHANGING MEDICINE

Job performance

Causes of Work Stress





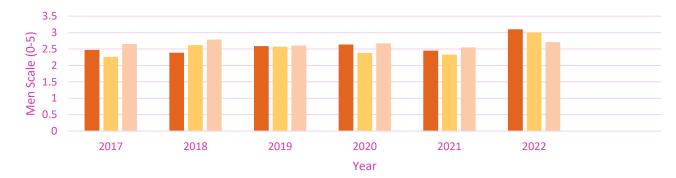
Methods: Interventions Educational Sessions

Торіс	Didactic Content	Activity
Journaling	 Transition shock Health benefits journaling 	 Review journaling book Strengths Weaknesses Professional development Situational challenges
Gratitude	 What it means to be grateful Health benefits of practicing gratitude 	Gratitude jarsThank you notes
Work-life Balance	• Switch-on/switch-off method of stress reduction	 Discuss techniques for switch-on/switch off Let-it-go box
Self-care	 Employer provided wellness program Health coach Aromatherapy 	 Guided stretching exercises Creating of aroma therapy balls



Project Goal #2 Results Decrease GN stress levels

Casey Fink Graduate Nurse Experience Survey: Stress Level



Casey Fink Graduate Nurse Experience Suvey: Stress level Initial
 Casey Fink Graduate Nurse Experience Suvey: Stress level 6 months
 Casey Fink Graduate Nurse Experience Suvey: Stress level 12 months

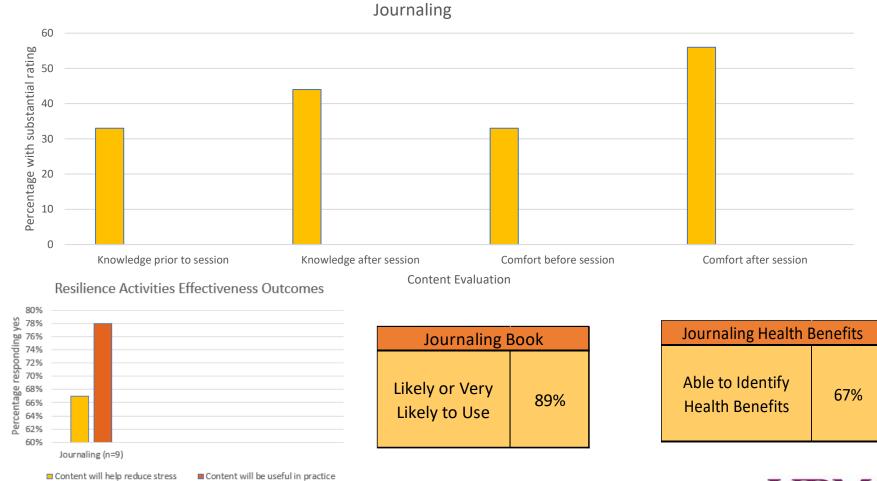


Project Goal # 1 Results Decrease GN Turnover in the First Year of Residency Practice



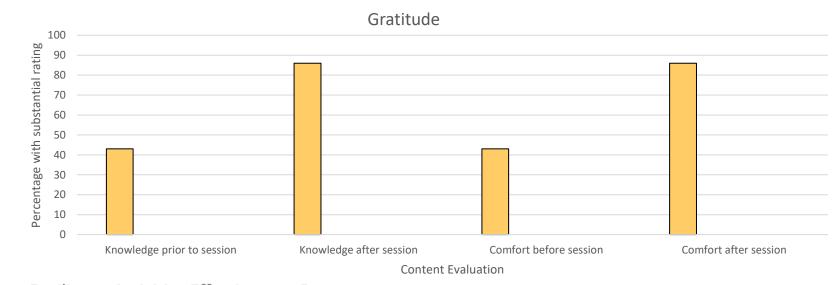
UPMC LIFE CHANGING MEDICINE

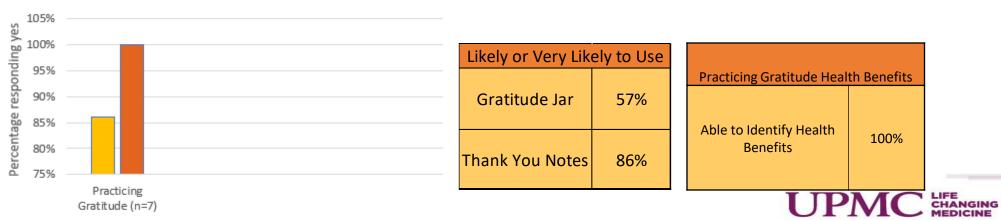
Results Journaling Session





Results Gratitude Session

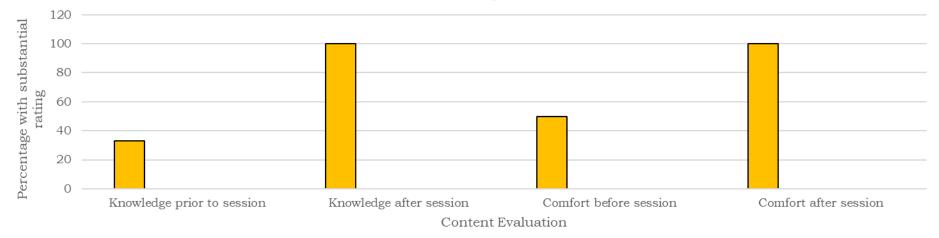




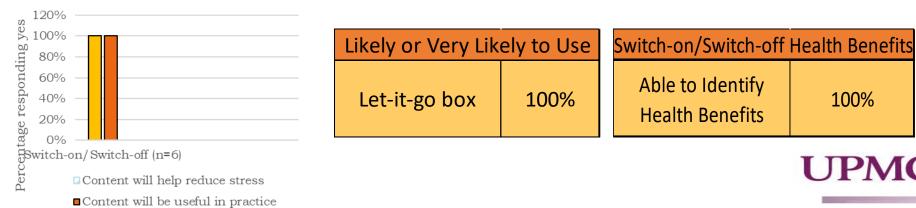
Resilience Activities Effectiveness Outcomes

Results Work-Life Balance

Switch-on/Switch-off



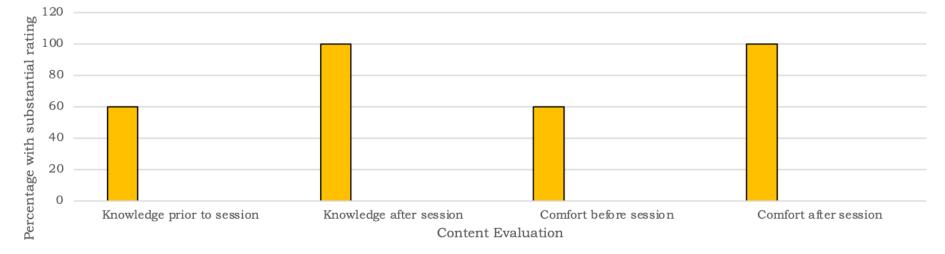


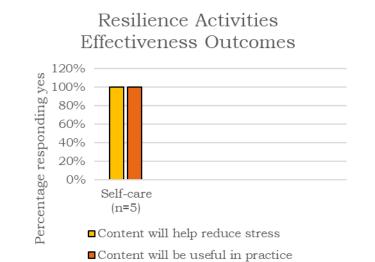


LIFE CHANGING

Results Self-Care

Self-care





Likely or Very Likely to Use			
Wellness Resources	100%		
Stretching	100%		
Aromatherapy	80%		

Self-care Health Benefits				
Able to Identify Health Benefits	100%			



Discussion: Summary

- New nurses benefit from the following strategies:
 - Resiliency programs during a nurse residency program
 - A toolkit of options on how to deal with stress in their work
 - Journaling
 - Practicing gratitude
 - Switch-on/switch-off method
 - Self-care



Discussion: Interpretation Cost/Benefit Analysis

Cost Benefits Analysis

			<u> </u>			
Crea	ting a nurse resiliency					
	program	Costs	Notes			
Costs						
	Staff costs (one year)	\$6,940	Director, 4 educators			
	Resident costs (one year)	\$11,664.00	9 residents			
	Journaling supplies (one	\$80.00	books			
	Gratitude supplies (one	\$133.00				
	Self-care supplies (one year)	\$60.00				
	Turn on/turn off supplies					
	(one year)	\$20.00				
	Total Setup Costs	\$11,957.00				
Benefits						
	Decrease graduate nurse turnover in the first year	\$46,100.00	This is for one nurse			
	Decreasing graduate nurse stress at work					
	Backfilling vacancy with one agency/travel nurse	\$249,600.00	one travel/agency nurse over the course of a year to backfill a			
	Total Benefit Per Nurse					
	(while using travel nurses)		\$295,700.00			
	Total Benefit Per Nurse (without travel nurse factor)		\$34,143.00			



Project Discussion Summary

- Nursing turnover continues to be a national problem but putting the right resources in place can help to decrease that and cut costs
- Nurse residency programs are underutilized in supporting graduate nurses
 - Organizations need to be cognizant of what is occurring in their hospital
 - GN concerns can be tracked via nurse residency
 - Increase in nurse residency programs with resilience activities built into them needed nationally





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FE IANGING EDICINE

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UPMC

Through the Eyes of our Elders: Health Literacy

Delancy Zeller, MSN, RN, NPD-BC Amy Popp, BSN, RN, OCN



Through the Eyes of Our Elders: Health Literacy

Amy Popp, BSN, RN, OCN & Delancy Zeller, MSN, RN, NPD-BC UPMC of Central Pennsylvania



Problem Statement

- The 2020-2030 Future of Nursing Report by the National Academy of Medicine included health literacy as a social determinant of health
- Nurses are positioned to have conversations with patients related to health maintenance, identify health literacy challenges and assist patients in navigating barriers
- Teach-back and health literacy assessment techniques are discussed in Nurse Residency Programs (NRP)
- Material related to these topics were previously taught through didactic methods with PowerPoint slides
- This led to poor class evaluations, no change in understanding of the nurse's role in health literacy and its affect on readmission rates

Project Intent

- Improve engagement for NGNs in the NRP session related to health literacy and teach-back
- Improve evaluation data for this NRP session related to understanding of nurse's role in health literacy and its affect on readmission rates

Methodology

- Review of literature related to adult learning and engagement strategies
- The World Health Organization (WHO) highlighted that health care systems are too focused on acute situations and should pivot their focus to be age friendly, specifically referencing the elderly
- Evidence-based teaching strategies of gaming, discussion, and problem-based learning were used to present the material and encourage critical thinking
- Residents wear special cataract or glaucoma glasses and kitchen gloves to decrease dexterity and sort pills into medication organizers



The nurse resident gets a glimpse of what this population faces when trying to accomplish simple tasks like sorting medications or reading an After Visit Discharge Summary from a hospital or doctor visit.

Results

- Minor improvements were seen in evaluations related to class objectives
- The greatest change was in level of engagement. NGNs are no longer on their phones, nodding off, or remaining silent when questioned
- There is now laughter, meaningful conversation related to evidencebased interventions, genuine interest in improving their education and assessment of the patient's health literacy
- NGNs are more prepared to navigate hurdles they may encounter with their patients during care or at discharge

Conclusions

- Changes to delivery style, without changing the content delivered, can have a large impact on the receptiveness of nurses to the material being presented
- Utilizing interactive teaching strategies and tying content directly to the NGN's practice has increased engagement and empowered NGNs to identify opportunities to improve patient outcomes



15 MINUTE NETWORKING BREAK



UPMC NURSING Return on Investment: The Evidence-Based Practice Project

> Robin George, BSN, RN Manager, Staff Education UPMC of Central Pa

Objectives

- The attendee will be able to discuss why it is important for nurses to participate in EBP
- The attendee will be able to identify why it is necessary to build an EBP culture
- The attendee will be able to provide examples of return on investment in EBP

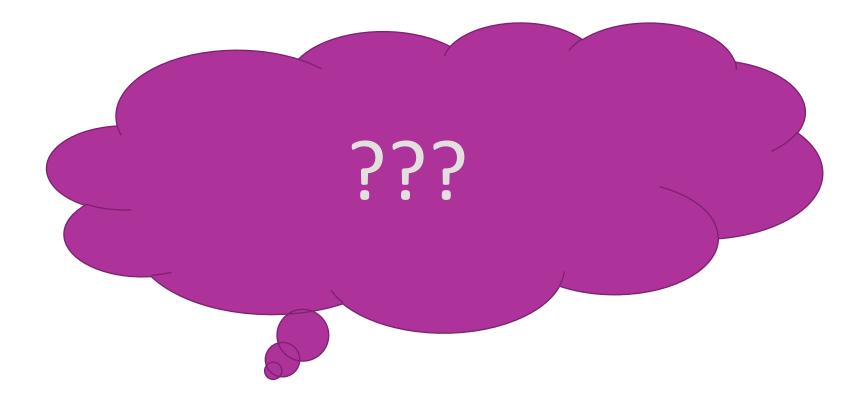


What is EBP

"Conscientious and judicious use of current best evidence in conjunction with clinical expertise and patient values and circumstances to guide health care decisions"

(LoBiondo-Wood & Haber, 2018, p. 384)

Why is EBP important





(ANA, n.d.)

Code of Ethics



(ANA, 2015)

Pathways and Magnet

Positive practice environment

Safety and Quality

Elevate patient care

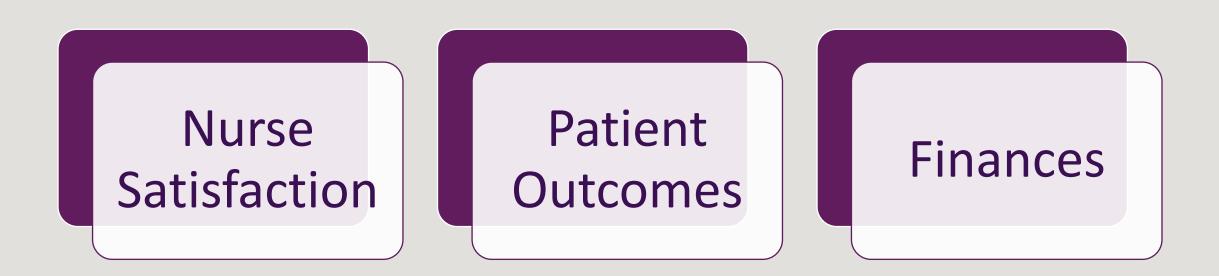
Nurses implement new knowledge



(ANCC, n.d.)

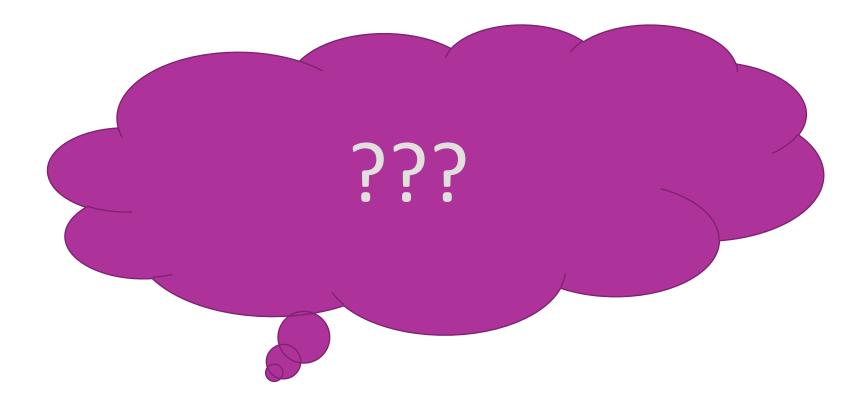
Outcomes





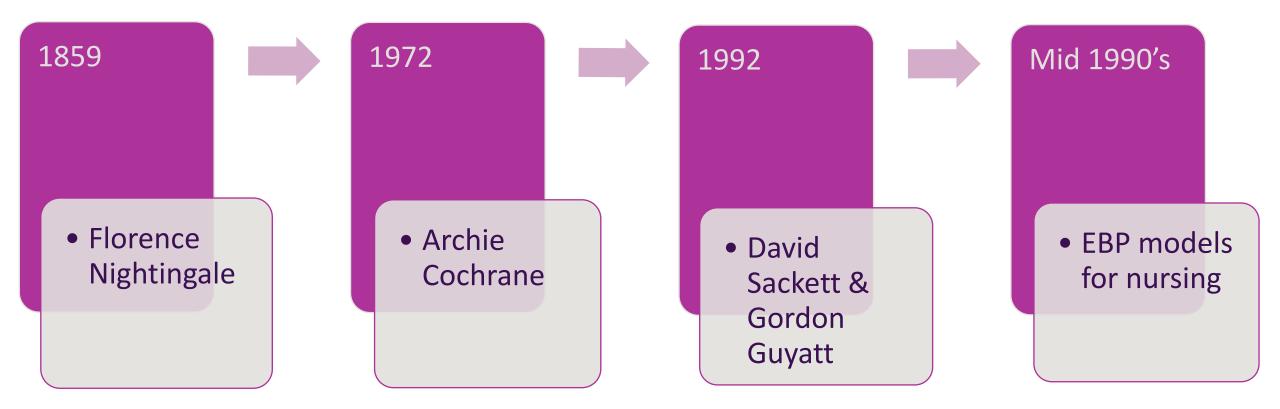
(Bachynsky, 2019; National Academies of Sciences, 2021)

How Old Is EBP?





A Little History



(Mackey & Bassendowski, 2016)

Where Are We Today



How many of you are:

- 100% confident in your EBP skills?
- 100% confident your staff nurses utilize EBP?
- 100% confident your nurse leaders utilize EBP?
- 100% confident your hospital has the infrastructure to support EBP?
- 100% certain EBP is a high priority?

What Does the Literature Say

Staff nurses are not confident in EBP skills

Nurses with a Master's degree are not confident in EBP skills

CNOs are not confident in EBP skills

CNOs list quality and safety as a top priority, but not EBP

(Melnyk et al., 2016; Melnyk et al., 2018; Warren et al., 2016)

Why the Gap?



- Culture
- Infrastructure
- Finance
- Education
- Collaboration
- Communication
- Workload/Time

Why Do We Care About the Gap?





We Need Nurses to Stay

Nursing shortage is not new

Lost 100,000 RNs during COVID

25% of RNs are planning to leave/retire in 5 years

Projected shortage of 78, 610 full-time RNs by 2025



(HRSA, 2022; NCSBN, 2023)

Nurse Satisfaction

- EBP beliefs => significant positive predictor of job satisfaction
- EBP beliefs => strong indicator of EBP implementation
- Increasing budget for EBP => decreased nurse turnover
- EBP knowledge, culture, beliefs, & mentoring => job satisfaction
- EBP culture and mentoring => correlate to intent to stay
- EBP education => group cohesion

Job Embeddedness

Y





Influences on nurse intent to stay Encompasses environment and community Three attributes: Fit Links Sacrifice

Patient Outcomes

- Scoping review:
 - 89% of outcomes improved due to use of EBP
 - 94% positive ROI with use of EBP

Finances

- Average cost of onboarding a new nurse = \$52,350
- Average cost of
 - Fall \$6,694
 - CLABSI \$48,108
 - CAUTI \$13,793
 - HAPI \$14, 506
 - SSI \$28,219
 - C-diff \$17,260



Evaluation of an investment

Return on Investment



Divide net profit by investment cost

(Conner et al., 2023)

+

0

Example

Individualized Mentor/Support Sessions

- 13 nurses intending to leave the system were retained
- Nurse Residency Coordinator time 10 hours per nurse
- Hourly rate \$40
- Coordinator time = \$40 * 10 * 13 = \$5,200
- Turnover cost saved = 13 * \$52,350 = \$680,550
- ROI = \$680,550/ \$5,200 = 131%

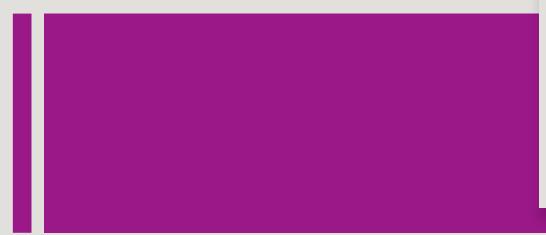


Example

Meal tray delivery time and Hypoglycemia

- 3 nurses spent 12 hours each
- \$35/hr * 3 nurses * 12 hours = \$1260 investment
- 80 events December (baseline), 32 in May and 21 in June
- 48 less in May and 59 less in June
- Ave cost per event \$394
- ROI = (48 * \$349)/\$1260 = 15% in May
- ROI = (59 * \$348)/\$1260 = 18% in June

How Do We Change the EBP Culture



- Make a financial case
- Invest in education
- Train a group of mentors
- Invest in resources
- Include EBP in job descriptions
- Provide time for EBP
- Measure the change

Evidence-Based Practice is a way of practicing...an ongoing process owned by all, not a time-limited activity taken on by the few.

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Questions?

UPMC

Robin George: georgerm@upmc.edu

EXAMPLES OF EBP: MAKING IT WORK FOR YOU



Anxiety Reduction Through Music

PA Nurse Residency Collaborative's 5th Annual Education Summit September 28, 2023

> Jennifer Gorant, BSN, RN Clinical Nurse Behavioral Health Unit, LVHN



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Objectives

- The learner will be able to:
 - 1. List three key strategies utilized to implement music therapy sessions
 - 2. Describe the benefit of utilizing a therapeutic music intervention

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Nurse Residency

- Practice Transition Accreditation Program
- (PTAP):
 - Sets standards for nurses new to practice
 - Uses evidence-based criteria (ANCC, 2023)

Background

- Psychiatric patients can experience anxiety, depression or display aggressive or self-harm behaviors
- Music based interventions can provide varied benefits for psychiatric patients in an acute care setting (Volpe et al., 2018)

Evidence

- Exposing patients diagnosed with psychosis or mood disorders to relaxing music has shown positive results among patients in acute care settings (Volpe et al., 2018).
- Verbal and nonverbal rating scales were used to assess patient anxiety before & after music therapy (Volpe et al., 2018, Schroeder et al., 2018, Bensimon et al., 2018).
- Study outcomes revealed a significant reduction of stress levels, agitation, depression, and an increase in over all calmness with no adverse side effects after rating & observing patients post-music sessions (Volpe et al., 2018, Schroeder et al., 2018, Bensimon et al., 2018).

PICO Question

- P Psychiatric patients on an acute behavioral health unit
- I Music therapy sessions
- C No music therapy sessions
- O Patients' anxiety levels

Implementation / Methods

- March May 2023:
 - Music groups provided by RNs in an acute care behavioral health setting
 - 3 cohorts
 - n= 31 patients

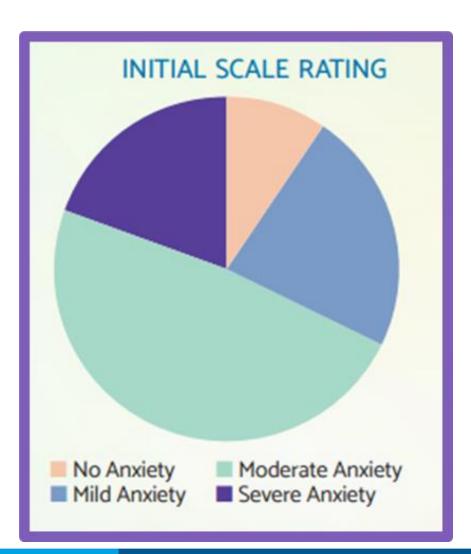


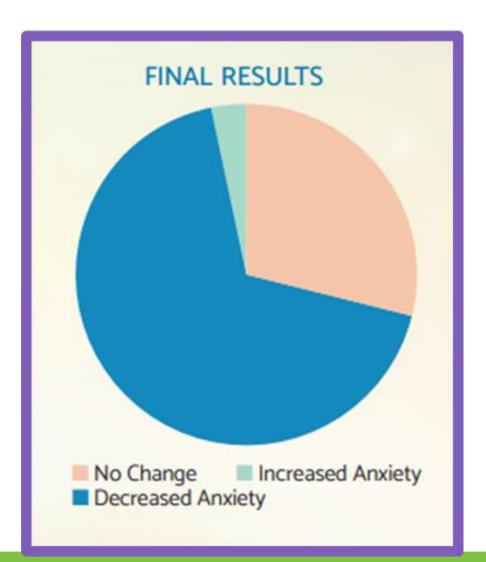
Implementation / Methods



- Patients completed questionnaire pre & post music therapy to determine anxiety level
- Music genre chosen by group consensus

Outcomes





Results

- Patients sang, danced, & discussed music with the nurse
- Most patients noted reduced anxiety levels
- Post intervention, patients expressed interest in having additional music therapy sessions

Gains

- All patients participated and were engaged in the sessions
- Patients formally reported a reduction in anxiety
- Staff informally reported a reduction of their own anxiety

Barriers

- Staff availability:
 - RN needs to be available to facilitate the session

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Future Direction

- Outcome data presented to behavioral health leadership team
- Continued structured therapeutic music groups are being considered in the therapeutic care regimen

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THE POWER OF THERAPY IN A BOTTLE:

Improving Perceived Stress with Aromatherapy

PA Nurse Residency Collaborative's 5th Annual Education Summit September 28, 2023

> Lauren Hoch, ADN, RN Clinical Nurse Pediatric Unit Lehigh Valley Health Network



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WHO WE ARE LEHIGH VALLEY HEALTH NETWORK

13 HOSPITAL CAMPUSES 5 INSTITUTES **1** CHILDREN'S HOSPITAL **300+ PRACTICE LOCATIONS 9** COMMUNITY CLINICS **28 HEALTH CENTERS 20 EXPRESSCARE LOCATIONS 2 CHILDREN'S EXPRESSCARE LOCATIONS 55 REHABILITATION LOCATIONS 80+** TESTING AND IMAGING LOCATIONS **20,300+** EMPLOYEES 1,600+ PHYSICIANS 850+ ADVANCED PRACTICE CLINICIANS 3,700+ REGISTERED NURSES 72,800 ACUTE ADMISSIONS **235,500** ED VISITS 1,700+ LICENSED BEDS **5-TIME MAGNET® HOSPITAL**

BACKGROUND

- Work-related stress and burnout can increase turnover leading to workforce shortages
- Holistic interventions, like aromatherapy, often aid in anxiety/stress reduction

		Never	Almost Never	Sometimes	Fairly Often	Very Often
		0	1	2	3	4
ι.	In the last month, how often have you been upset because of something that happened unexpectedly?	0	0	0	8	0
2.	In the last month, how often have you felt that you were unable to control the important things in your life?	0	0	0	0	Ø
3.	In the last month, how often have you felt nervous and "stressed"?	0	0	0	0	æ
١.	In the last month, how often have you felt confident about your ability to handle your personal problems?	0	0	Ø	0	0
	In the last month, how often have you felt that things were going your way?	0	0	Ø	0	0
	In the last month, how often have you found that you could not cope with all the things that you had to do?	0	0	0	۲	0
	In the last month, how often have you been able to control irritations in your life?	0	۲	0	0	0
	In the last month, how often have you felt that you were on top of things?	0	Ø	0	0	0
	In the last month, how often have you been angered because of things that were outside your control?	0	0	0	0	9
	In the last month, how often have you felt difficulties were piling up so high that you could not overcome them?	0	0	0	ø	0

EVIDENCE

- Perceived stress scale (PSS-14, PSS-10, PSS-4) are among the most widely used measures of stress in multiple studies and research since creation in 1983²
- Evidence reveals over 60% of hospital RNs report perceived occupational stress
- Due to side effects of drugs, there is a growing tendency towards nonpharmacological methods of stress reduction:
 - Advantages: Cost effective, ease of administration, no chemical side effects³
- Studies report aromatherapy with lavender lowered nurses' occupational stress in as little as four weeks⁴

PICO

P: Clinical and non-clinical health care employees on an inpatient pediatric unit

- I: Aromatherapy
- **C:** No aromatherapy
- **O:** Decrease in perceived occupational stress

METHODS

NETWORK LEADERS:

- VP Chief Nursing Officer Quality/Health Care Research
- Director Library services
- Patient education department

Permission secured PSS use from author Dr. Sheldon Cohen

Convenience sample; n=50 employees on the inpatient pediatric unit

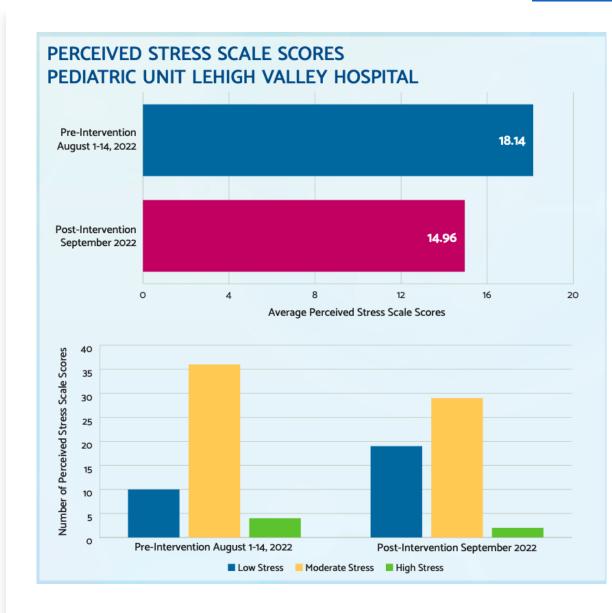
- Pre-intervention August 1-14, 2022: PSS scale administered and scored
- Intervention August 15-31, 2022: Provided staff with aromatherapy inhaler
 - Post-Intervention September 2022: PSS scale administered and scored

COLLABORATE

DESIGN

OUTCOMES

- Increase in number of low range stress scores post aromatherapy
- Decrease in moderate to high range stress scores



Lehigh valley health network **References**

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Say What? Improving Nurse Communication with Patients

Kylee Miller BSN, RN Thomas Jefferson University Hospital



Say What? Improving Nurse Communication with Patients

Dylan Lauser, BSN, RN; Kayla Mercado, BSN, RN; Kylee Miller, BSN, RN Thomas Jefferson University Hospitals, Inc., Philadelphia, PA

The Jefferson Nurse Improving Lives, Together

Background/PICOt

Background:

 According to the U.S. Census Bureau data for 2018, a record 67.3 million U.S. residents spoke a language other than English at home (Zeigler & Camarota, 2019).

Problem:

- There are many available language interpretation and translation services available through Thomas Jefferson University Hospital (TJUH), however, there are few nurses who are aware of them.
- Nurses on our unit face challenges communicating with non-English speaking patients.

PICOt: For nurses taking care of non-English speaking patients (P), what is the effect of providing education regarding language interpretation and translation services (I) on nurses' ability to provide optimal patient care (O)?

Literature Review/Levels of Evidence

Literature Review:

- Implementation of multilingual flashcards with pictures of common items, actions, and feelings is helpful in bridging communication barriers between residents and staff (Dent et al, 2017).
- Care coordination with language services was found to be extremely vital in patients who do not proficiently communicate using the English language resulting in worse health outcomes, reduced access to health information, and decreased satisfaction with care (Diamond et al., 2019).
- Identified language barriers as the main obstacle to providing safe and appropriate care to patients with limited proficiency in the English language (Granhagan Jungner et al, 2019).
- Remote simultaneous services improved patient outcomes and helped the patient/provider understand the experience (Hornberger et al 1996).
- A pilot study of a communication intervention for non-English speaking patients with cancer in which audio-recording medical consultations and provision of cancer information sheets increased patients' recall and understanding (Lipson-Smith, 2016).

Level of Evidence (Johns Hopkins Model)

Methods

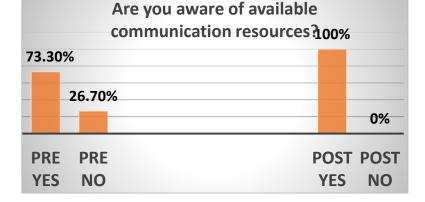
Databases Searched: PubMed, OVID, CINHAL, Google Scholar **Keywords:** "language barrier," "non-English speaking patient," "interpretation" & "nurses"

Implementations Process:

- Pre/post electronic survey administered to assess knowledge of organizational translation tools and comfort utilizing the tools with non-English speaking patients.
- Pre/post survey sent out to all nurses (N=30) in a medical-surgical trauma unit.
- Created an educational flyer That provided a list of available tools/technology available for translation/ language barriers.

Results

A total of 15 nurses completed the pre/post survey and reviewed the educational intervention.



After the educational intervention, all nurses surveyed were aware of the availability of communication resources.

Comfortable in Communicating non-English Speaking Patients?



Post-educational intervention 100% of nurses surveyed felt more comfortable communicating with their non-English speaking patients.

Next Steps

•The educational flyer is posted in the breakroom for nurses to reference.

•Take the project to the Shared Government-Professional Development council to share knowledge gained with unit council representatives.

• RNs are encouraged to use the translator resource at TJUH that best suits the needs of the individual patient at hand.

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Say What? Improving Nurse Communication with Patients

Dylan Lauser, BSN, RN; Kayla Mercado, BSN, RN; Kylee Miller, BSN, RN Thomas Jefferson University Hospitals, Inc., Philadelphia, PA The Jefferson Nurse Improving Lives, Together

LANGUAGE INTERPRETATION SERVICES @ TJUH



CyraCom Phone Service

24-hour interpretation service. Call 1 (800) 481-3293 Account # is 501012882 and PIN # is 2112. TIP: If you have an interpreter ID# from a past call, you can attempt to see if the same interpreter is available.

In-Person Interpreters



Chinese Health Information Center (CHIC) is located in Suite 1830 (1st floor of Gibbon). Offers in-person interpretation services by appointment. Call 5-8282 for scheduling. Office hours: 8:30 AM - 5:00 PM M-TH



Non-Verbal Communication Handouts

Allows patients to point at universal clip art pictures that depict common needs, like "hot" or "drink," for clearer communication.

Additional Resources

·''

Contact Patient Services (5-7777) for in-person interpreters of other languages and further assistance.

Kayla Mercado, Gianna Oldrati, Kylee Miller and Dylan Lausner



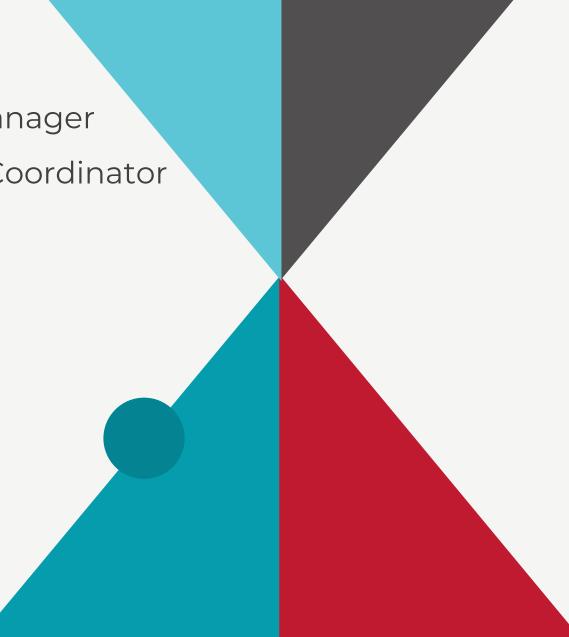
HI



CLOSING REMARKS

Zaharaa Davood, MPH | Senior Project Manager Jilian Bohn, MPH | Public Health Project Coordinator





SUMMIT EVALUATION





PA Action Coalition

You must complete the evaluation to receive the 2.75 contact hours of continuing nursing professional development.

Please make sure that you checked-in, evaluation link will only be emailed to checked-in attendees.

Complete your evaluation before Thursday, October 12, 2023.

Please provide any comments/quarterly content topic ideas!

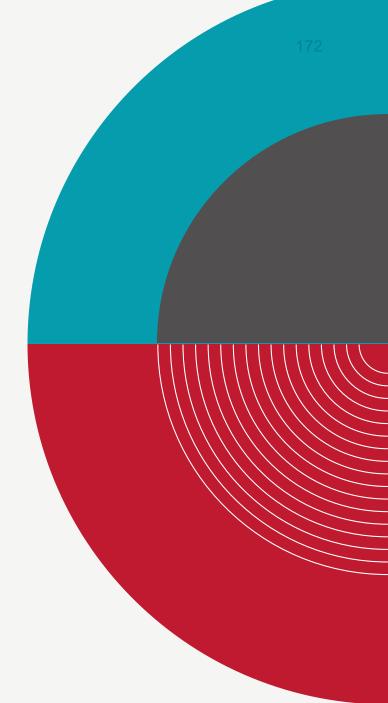
 \boxtimes Evaluation link will be emailed to you.

QR code is also available to use.

UPCOMING PA-NRC MEETINGS

Winter Quarterly Meeting Vizient National Conference Spring Quarterly Meeting Summer Quarterly Meeting Fall Summit

January 26, 2024: 8:30am – 12:00pm March 4, 2024 – March 7, 2024 April 19, 2024: 8:30am – 12:00pm June 14, 2024: 8:30am – 12:00pm TBD







WHAT'S COMING!

In an upcoming three-part webinar series, Meg Ingram, MSN, RN, of Vizient, Inc., she will provide an in-depth discussion on Return on Investment.

• Dates to be determined

Each 1-hour session will build on the previous session's content and will be recorded for asynchronous viewing.

NCPD contact hours will be offered for those who attend the live webinar.

More information will be forthcoming, stay tuned for email updates!



WHAT'S COMING!

PA-NRC Formal Needs Assessment

- How the PA-NRC can improve and support members
- Will be distributed to PA-NRC members by email at the end of October



Liz Holbert, BSN, RN (Chair) Nurse Residency Coordinator at Penn State Health Deborah Gardiner, MSN, RN, CCCTM (Co-Chair) Nurse Residency Coordinator and Nursing Professional Development Specialist at Thomas Jefferson University Hospital

Tiffany L. Conlin, MSN, RN, CMSRN, NPD-BC (Past Chair) Advanced Clinical Ed. Specialist at UPMC

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THANK YOU TO THE

PA-NRC STEERING COUNCIL

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FOLLOW PA-AC ON SOCIAL MEDIA

https://www.facebook.com/PAActionCoalition/

https://twitter.com/paaction



GROUP PHOTO

Meet at 10:35am on the 2nd floor stairs, just to the left of the elevators.





PA NURSE RESIDENCY COLLABORATIVE 5TH ANNUAL EDUCATIONAL

You Can Have It All: Your Nurse Residency Program Return on Investment

September 28, 2023 from 7 AM - 10:30 AM Harrisburg Hilton